

# **OPEN HOUSE GROUP CO., LTD.**

## Consolidated Financial Highlights for the First Quarter of FY2022

(2021/10-2021/12)







## FY2022 1Q Topics

	FY2022 1Q Business performance	In addition to the brisk real demand and investment, consolidation of PRESSANCE CORPORATION Co., Ltd. contributed to the growth. ActualRevenue:¥ 235.2 billion [ 51.7% YOY]Operating income:¥ 35.0 billion [ 80.7% YOY]Profit attributable to owners of parent :¥ 22.6 billion [ 52.6% YOY]				
	FY2022 Performance forecasts	<ul> <li>Aiming to achieve record highs in consecutive year.</li> <li>Revenue:</li> <li>Operating income:</li> <li>Ordinary income:</li> </ul>	in revenue and income for the tenth Forecast ¥ 920.0 billion [13.5% YOY] ¥ 112.0 billion [10.8% YOY] ¥ 108.9 billion [11.6% YOY]			
January, 2022 Transition to the holding company structure Transition to the holding company structure Transition to the Structure Transition to the House Group Co., Ltd. started its operation						



#### **Shifting to Holding Company Structure**

- Shifted to the holding company structure. on January 1, 2022.
- The Holding Company : Open House Group Co., Ltd.
- \* Open House Co., Ltd. changed its company name to Open House Group Co., Ltd. on January1, 2022.

#### Purpose

Speeding up decision making in business promotion
 Strengthening the functions for managing the group
 Building a forward-looking management system





## **Corporate Philosophy and Mission**

#### **Corporate Philosophy**

#### The OPEN HOUSE GROUP aims to

- 1. Remain committed to pursuing "Houses that customers want" honestly and constantly.
- 2. Attract a wide range of motivated people and create an organization that rewards results.
- 3. Increase performance and expand the scale of our business, and be a real estate company needed by society.

#### Mission

#### Providing "houses at affordable prices in urban areas"

\* For further details, please refer to page 33-35.





## **Overview of Consolidated Income Statement**

☑ Posted record highs in revenue and income for the first quarter.

	FY202 <2020/10-	21 1Q -2020/12>	FY202 <2021/10-	Inc.(Dec.)	
	Actual	% of revenue	Actual	% of revenue	
Revenue	155,119	-	235,255	-	51.7%
Operating income	19,394	12.5%	35,041	14.9%	80.7%
Ordinary income	20,647	13.3%	35,418	15.1%	71.5%
Profit attributable to owners of parent	14,842	9.6%	22,653	9.6%	52.6%

(Millions of yen)



## **Performance by segment (Revenue/Operating income)**

✓ In addition to the brisk real demand and investment, consolidation of PRESSANCE CORPORATION Co., Ltd. contributed to the growth.

(Million yen)

	FY2021 1Q <2020/10-2020/12>		FY2022 1Q <202110-2021/12>		Inc.(Dec.)
	Actual	Ratio	Actual	Ratio	· · ·
Revenue	155,119	100.0%	235,255	100.0%	51.7%
Single-family homes related business	121,524	78.3%	136,051	57.8%	12.0%
Condominiums	262	0.2%	4,374	1.9%	1,565.6%
Property resales	24,633	15.9%	41,064	17.5%	66.7%
Others (including U.S. real estate business)	8,766	5.7%	17,042	7.2%	94.4%
Pressance Corporation	—	—	37,028	15.7%	_
Adjustments	(67)	—	(306)	—	_
	Actual	% of revenue	Actual	% of revenue	Inc.(Dec.)
Operating Income	19,394	12.5%	35,041	14.9%	80.7%
Single-family homes related business	17,045	14.0%	21,799	16.0%	27.9%
Condominiums	(808)	—	(118)	—	_
Property resales	2,579	10.5%	5,324	13.0%	106.4%
Others (including U.S. real estate business)	887	10.1%	2,202	12.9%	148.2%
Pressance Corporation	_	—	6,272	16.9%	_
Adjustments	(309)	_	(439)		_



## Single-family homes related business

- ☑ The business grew due to the high demand for single-family homes, including demand for workspaces.
- ☑ The average price of single-family homes rose substantially.



	FY2020 1Q 19/10-19/12	FY2021 1Q 20/10-20/12	FY2022 1Q 21/10-21/12	lnc. (Dec.)
Revenue (¥million)	90,798	121,524	136,051	12.0%
Gross profit(¥million)	14,977	22,656	28,339	25.1%
Gross profit margin	16.5%	18.6%	20.8%	2.2pt
Operating income (¥million)	10,331	17,045	21,799	27.9%
Operating income margin	11.4%	14.0%	16.0%	2.0pt



Source "Condominium Market Trend in Greater Tokyo Area" by the Real Estate Economic Institute Co., Ltd. Fiscal years: Condominium prices are on a calendar-year basis. Prices for our homes are for the Oct–Sep period. Prices of our homes for 2022 are for the Oct 2021-Dec 2021 period in Greater Tokyo Area.



Source: "Condominium Market Trend in Greater Tokyo Area" by the Real Estate Economic Institute Co., Ltd. Fiscal years: : Calendar-year basis for the Jan–Dec period

#### Changes in the number of new condominiums supplied in Tokyo's 23 wards



#### Single-family homes related business (Revenue by Sub-business Segment/Number delivered)

		Revenue ,	/ Gross profi	t (¥million)		Number deliv	/ered / Unit p	rice (¥million)
		FY2020 1Q 19/10-19/12	FY2021 1Q 20/10-20/12	FY2022 1Q 21/10-21/12		FY2020 1Q 19/10-19/12	FY2021 1Q 20/10-20/12	FY2022 1Q 21/10-21/12
Onon House	Revenue	56,054	75,568	86,733	Built-for-sale houses	601	881	787
Open House Development	Gross profit	9,353	14,075	18,626	Lands	598	845	1,042
(Sale)	Gross profit margin	16.7%	18.6%	21.5%	Built-to-order houses	345	403	408
		Gross profi	t margin impro	oved <b>2.8 pt.</b>	Built-for-sale houses (unit price)	43.4	40.3	43.4
					Lands (unit price)	41.7	40.4	44.3
	Revenue	23,630	33,695	36,429	Built-for-sale houses	577	723	665
HAWK ONE	Gross profit	3,696	5,855	7,316	Lands	29	80	106
(Sale)	Gross profit margin	15.6%	17.4%	20.1%	Built-to-order houses	9	15	63
			t margin impro		Sales (unit price) *	38.5	41.7	46.4
			eargin inpr		* Sales (unit price) : Averag	ge unit price of buil	t-for-sale houses	and lands
Onon House	Revenue	12,913	14,317	13,382	Built-to-order houses	670	601	694

Open House	Revenue	12,915	14,517	15,502	evcent number	679	691	694
Architect	Gross profit	1,561	1,884	1,135	except number delivered to OHD	DHD	091	054
(Construction)	Gross profit margin	12.1%	13.2%	8.5%	Number delivered to OHD	286	425	337

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## Single-family homes related business (Sales trend)

- ✓ Number of contracts has continued to be at a high level for 18 months since the demand for single-family homes began to rise.
- Sales inventory has been on a recovery trajectory. Inventories needed for the future have been secured (see page 20).



Scope: Combined number of built-for-sale houses and lands of Open House Development and Hawk One, not included number of built-to-order houses.

## Single-family homes related business (Contract unit price)

- ☑ Contract unit price has been on the rise due to greater interest from couples with two high incomes.
- ☑ Contract unit prices are pushed down due to the high land ratio.

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#### Single-family homes related business (Open House-brokerage)

Sales centers were opened in Umeda and Tennouji in October 2021 for the first time in the Kansai region.

	End of FY18 2018.9.30	End of FY19 2019.9.30	End of FY20 2020.9.30	End of FY21 2021.9.30	As of 2022.2.14
Tokyo	17	19	21	23	25
Kanagawa	10	12	12	13	14
Saitama	2	4	4	5	5
Chiba	-	1	2	4	4
Aichi	3	5	7	8	8
Osaka	-	-	-	-	2
Fukuoka	-	1	3	4	4
Total	32	42	49	57	62

No. of sales centers of each area

Umeda Sales Center opened in October 2021



Umeda sales center (2<sup>nd</sup> floor E-ma)

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## **Condominiums Business**

- ☑ Sales contracts and purchases progressed as planned, although deliveries were concentrated in 4Q.
- ☑ Steady progress in purchasing in the Tokyo metropolitan area brings renewed growth in FY2022.



	FY2020 1Q 19/10-19/12	FY2021 1Q 20/10-20/12	FY2022 1Q 21/10-21/12	lnc. (Dec.)
Revenue (¥million)	3,509	262	4,374	1,565.6%
Gross profit (¥million)	670	48	1,008	1,969.6%
Gross profit margin	19.1%	18.6%	23.1%	4.5pt
Operating income (¥million)	(175)	(808)	(118)	_
Operating income margin	_	_	_	_
Number delivered	64	9	73	64
Unit price (¥million)	56.3	28.7	59.7	31.1

#### - Major condominiums delivered in FY2022 -

Name	Units	Average price
Open Residencia Takanawa The House (Tokyo)	34	¥110million
Open Residencia Yokohama (Kanagawa)	86	¥50million
Open Residencia Meiekiminami The Court (Nagoya)	62	¥30million
Open Residencia Yakuinminami (Fukuoka)	45	¥30million

# Property Resale Business

- ☑ Deliveries were robust on the back of strong demand for investment properties.
- Accelerated the growth by utilizing its overwhelming amount of information on properties in metropolitan areas.





	FY2020 1Q 19/10-19/12	FY2021 1Q 20/10-20/12	FY2022 1Q 21/10-21/12	lnc. (Dec.)
Revenue (¥million)	26,109	24,633	41,064	66.7%
Gross profit (¥million)	5,076	3,642	7,232	98.5%
Gross profit margin	19.4%	14.8%	17.6%	2.8pt
Operating income (¥million)	3,825	2,579	5,324	106.4%
Operating income margin	14.7%	10.5%	13.0%	2.5pt
Number delivered	53	54	69	15
Unit Price (¥million)	484	447	578	130



\* Based on book values at the end of December 2021



## **Other Segment (U.S. Real Estate Business )**

- ☑ Provided one-stop service for U.S. real estate to Japanese investors.
- Sales were robust due to strong demand from corporations and wealthy individual investors for net investment, asset diversification, etc.



	FY2020 1Q 19/10-19/12	FY2021 1Q 20/10-20/12	FY2022 1Q 21/10-21/12	lnc. (Dec.)
Revenue (¥million)	6,595	8,766	17,042	94.4%
Gross profit (¥million)	1,569	1,779	3,687	107.2%
Gross profit margin	23.8%	20.3%	21.6%	1.3pt
Operating income (¥million)	817	887	2,202	148.2%
Operating income margin	12.4%	10.1%	12.9%	2.8pt
Number dělivered	131	209	264	55
Multi family homes included above	2	_	7	7



\* Figures for U.S. Real Estate Business are shown..



## **Other Segment (U.S. Real Estate Business )**

- Developed U.S. business especially in cities with high population growth and popularity.
- "No. 1 in number and volume of U.S. real estate transactions" among Japanese companies (for two consecutive years)  $\overline{\mathbf{A}}$ \* Source : Survey by JMRO (Survey 2020-2021)

#### Cumulative number of homes sold



#### Economic growth driven by population growth (increase in demand)

Source: The Cabinet Office, "SNA (National Accounts of Japan)"

#### Upward trend in real estate prices



20.894

5,058

2020



## PRESSANCE CORPORATION

- ✓ Made PRESSANCE CORPORATION a consolidated subsidiary from January 2021.
- ☑ Both revenue and gross profit progressed as planned.

	FY2022 1Q 2021/10-2021/12
Revenue (¥million)	37,028
Gross profit (¥million)	10,197
Gross profit margin	27.5%
Operating income (¥million)	6,272
Operating income margin	16.9%

#### FY2022 1Q Actual by product

Product	Units
Studio-type condominium	619
family-type condominium	392
Total	1,011







## Breakdown of SG&A Expenses, Non-Operating Income /Expenses

(Million yen)

		<b>21 1Q</b> -2020/12		<b>22 1Q</b> -2021/12			<b>FY2021 1Q</b> 2020/10-2020/12		<b>FY2022 1Q</b> 2021/10-2021/12		
	Actual	% of revenue	Actual	% of revenue	lnc. (Dec.)		Actual	% of revenue	Actual	% of revenue	lnc. (Dec.)
SG&A expenses	8,799	5.7%	15,594	6.6%	6,794	Non-operating income	2,003	1.3%	1,437	0.6%	(566)
Personnel expenses	2,572	1.7%	4,857	2.1%	2,285	Share of profit of entities accounted for using equity method	1,928	1.2%	429	0.2%	(1,499)
Sales commissions	1,161	0.7%	1,852	0.8%	691	Other	74	0.0%	1,007	0.4%	933
Office maintenance cost	1,073	0.7%	1,538	0.7%	464	Non-operating expenses	751	0.5%	1,059	0.5%	308
Advertising expenses	730	0.5%	918	0.4%	188	Interest expenses	573	0.4%	916	0.4%	343
Promotion expenses	323	0.2%	389	0.2%	65	Commission expenses	31	0.0%	111	0.0%	79
Others	2,937	1.9%	6,036	2.6%	3,099	Other	146	0.1%	32	0.0%	(114)

Although the SG&A ratio were pushed up by 0.7pt, the gross profit margin was up by 1.1pt, which resulted in a 0.4pt increase in the operating income margin. (The gap and reconciliation with the income/loss of existing business excluding the corporation in the segment income/loss has not been taken into consideration)



#### **Consolidated Balance Sheet**

	Sep 30, 2021	Dec 31, 2021	lnc. (Dec.)
Current assets	830,727	836,236	5,509
Cash and deposits	337,731	328,874	(8,856)
Inventories	428,129	441,877	13,748
Others	64,867	65,484	617
Non-current assets	49,185	49,458	272
Property, plant and equipment	21,297	21,828	530
Intangible assets	3,031	3,090	58
Investments and other assets	24,856	24,539	(316)
Deferred assets	-	-	-
Total assets	879,913	885,694	5,781
<safety index=""></safety>			
(times)	Sep 30, 2021	Dec 31, 2021	Inc. (Dec.)
D/E ratio	1.5	1.4	(0.1)
Net D/E ratio*	0.3	0.3	0.0

			(Million yen)
	Sep 30, 2021	Dec 31, 2021	Inc. (Dec.)
Liabilities	532,769	521,668	(11,101)
Current liabilities	256,237	244,092	(12,145)
Non-current liabilities	276,532	277,576	1,044
Net Assets	347,143	364,026	16,882
Shareholders' equity	293,256	308,164	14,907
Valuation and translation adjustments	1,104	2,094	990
Non-controlling interests	52,782	53,767	984
Total liabilities and net assets	879,913	885,694	5,781

	Sep 30, 2021	Dec 31, 2021	Inc. (Dec.)
Equity ratio	33.4%	35.0%	1.6pt
Current ratio	324.2%	342.6%	18.4pt

\* Net debt/equity ratio: (loans payable + corporate bonds-cash and deposits) / net assets



### **Inventory Details**

						(Millions of yen)
	End of FY2019 (Sep 30, 2019)	End of FY2020 (Sep 30, 2020)	End of FY2021 (Sep 30, 2021)	End of FY2022 1Q (Dec 31, 2021)	Ratio	lnc. (Dec.)
Single-family homes related	140,560	148,676	170,389	180,878	40.9%	10,489
Condominiums	35,065	36,339	53,496	57,689	13.1%	4,192
Property resales	53,691	36,445	54,681	53,394	12.1%	(1,286)
Others	20,735	15,825	23,452	28,479	6.4%	5,026
PRESSANCE CORPORATION			126,109	121,435	27.5%	(4,673)
Total	250,054	237,287	428,129	441,877	100.0%	13,748

	250.0	254.0	270.1	280.3	237.2	239.6	411.3	417.3	428.1	441.8
(Billion yen)	FY19 4Q	FY20 1Q	FY20 2Q	FY20 3Q	FY20 4Q	FY21 1Q	FY21 2Q	FY21 3Q	FY21 4Q	FY22 1Q
Single-family homes related	140.5	144.9	146.3	155.3	148.6	139.9	138.5	141.2	170.3	180.8
Condominiums	35.0	39.0	45.0	54.3	36.3	41.2	51.6	59.9	53.4	57.6
Property resales	53.6	45.5	54.4	49.0	36.4	45.5	57.7	62.7	54.6	53.3
■ Others	20.7	24.6	24.3	21.6	15.8	12.8	12.7	17.1	23.4	28.4
PRESSANCE CORPORATION	-	-	-	-	-	-	150.7	136.1	126.1	121.4

441.8



#### **Consolidated Business Performance Forecasts for FY2022**



### **Consolidated Business Performance Forecasts**

☑ Aiming to achieve record highs in revenue and income for the tenth consecutive year.

				(Millions of yen)	
	<b>FY20</b> (2020/10-2		<b>FY20</b> (2021/10-		
	Actual	lnc. (Dec.)	Forecast	Inc. (Dec.)	
Revenue	810,540	40.7%	920,000	13.5%	
Operating income	101,103	62.7%	112,000	10.8%	Substantial growth of 10.4% if excluding the impact of
Ordinary income	97,590	26.2%	108,900	11.6%	negative goodwill in the previous fiscal year
Profit attributable to owners of parent	69,582	17.0%	72,000	3.5%	
EPS* (yen)	552.40		570.91		
Annual dividends per share (yen)	112.00	32.00	124.00	12.00	
Payout ratio	20.3%	_	21.7%		



#### **Consolidated Business Performance Forecasts** (Revenue by business segment)

Continue to achieve two-digit growth for the entire portfolio centered on the single-family homes related business.

	<b>FY2(</b> (2020/10-		<b>FY20</b> (2021/10-	
	Actual	Inc. (Dec.)	Forecast	lnc. (Dec.)
Revenue	810,540	40.7%	920,000	13.5%
Single-family homes related business	446,959	17.7%	513,700	14.9%
Condominiums	47,147	(18.9)%	62,000	31.5%
Property resales	123,061	9.7%	151,500	23.1%
Others (including U.S. real estate business)	45,159	73.5%	52,000	15.1%
Pressance Corporation	149,337		140,800	_
Adjustments	(1,126)	—	_	—

\* Since Pressance Corporation was included in the scope of consolidation from the second quarter of FY2021, full-year increase/decrease is not indicated.

(Millions of ven)



#### **Consolidated Business Performance Forecasts** (Revenue by Sub-business Segment/Number delivered)

		R	evenue (¥billior	ו)		Nu	umber delivere	ed
		<b>FY2020</b> (19/10-20/9) Actual	<b>FY2021</b> (20/10-21/9) Actual	<b>FY2022</b> (21/10-22/9) Plan		<b>FY2020</b> (19/10-20/9) Actual	<b>FY2021</b> (20/10-21/9) Actual	<b>FY2022</b> (21/10-22/9) Plan
	Built-for-sale houses	116.6	138.7	152.8	Built-for-sale houses	2,804	3,396	3,690
Open House Development	Lands	108.0	128.1	152.3	Lands	2,645	3,088	3,730
•	Built-to- order houses	23.6	26.6	30.8	Built-to-order houses	1,597	1,814	2,070
			57.0		Built-to-order houses	4,158	4,265	4,740
Open House Ai	rchitect	55.5	57.8	66.8	Number delivered to OHD	1,535	1,634	1,860
					Built-for-sale houses	2,063	2,150	2,440
Hawk One		87.0	105.3	124.0	Lands	145	292	360
					Built-to-order houses	39	82	170
Condominiums	; 	58.1	47.1	62.0	Units	1,224	1,081	1,210
Property resale	es	112.2	123.0	151.5	Buildings	230	292	340
		26.0		52.0	Homes	501	827	910
U.S. real estate	<b>J.S. real estate business</b> 26.0 45.1		52.0	Multi family homes included above	12	24	30	



**The Mid-term Business Plan** 



☑ The Company will aim to achieve two-digit growth in revenue and income also under this Mid-term Business Plan.



Substantial growth of 10.4% if excluding the impact of negative goodwill in the previous fiscal year



## Plan by Business Segment

The Company will strive to achieve growth not only in the single-family homes related business but also in all other segments.

FY2021 FY2022 FY2023 (2020/10-2021/9)(2021/10-2022/9) (2022/10-2023/9) Inc. (Dec.) Inc. (Dec.) Inc. (Dec.) Actual Forecast Plan 40.7% 1,050,000 14.1% 810,540 920.000 13.5% Revenue Single-family homes related 446,959 17.7% 14.9% 9.3% 513,700 561,500 business 47,147 (18.9)% 62,000 31.5% 100,000 61.3% Condominiums 9.7% 123,061 **Property resales** 151,500 23.1% 157,500 4.0% Others 45,159 73.5% 15.1% 16.9% 52,000 60,800 (including U.S. real estate business) 149,337 140,800 170,200 20.9% PRESSANCE CORPORATION Adjustments (1,126)

\* Since PRESSANCE CORPORATION was included in the scope of consolidation from the second quarter of FY2021, full-year increase/decrease is not indicated.

(Million yen)



#### **Quantitative Goals**









\* Excluding number of units of Pressance Corporation



**DX** (Digital Transformation)



## DX Structure to Support the Group's Growth

- Encouraging internalized DX led by the in-house IT Department.
- Building a DX structure composed of 50 diverse engineers.

#### Approach to the DX structure

Aiming to build IT department that does not rely on external parties, establish an in-house development system. In-house engineers are in charge of the scope ranging from system planning and development to operation.

#### DX structure with diversity

Establish a structure with diversity employing many foreign engineers by seeking talented people with English fluency and IT expertise, which are crucial for in-house system development, widely.



#### DX structure composed of 50 engineers in total





Our IT department received the 38th IT Award (Management Area) for 2020 sponsored by the Japan Institute of Information Technology. Establishment of an in-house IT organization structured for Developers' eXperience was highly evaluated.



## System Development that Leads to Reinforcement of Competitive Advantage

- In single-family home business (OHD), construction work is always underway at 400 sites.
- Joint losses will be reduced by visualizing carpenters' work schedule.

#### Carpenters' rotation system (screen image)

Date: 02	2/2/14	Group Lead	er				Day	Wee	ek 🛛	1onth	)	Group Leader
Large Area	Area	carpenter	6	7	8	9	10	11	12	13		Unfilled sites
Jonan	Shibuya	С		ł	<123	}						T123
Jonan	Shibuya	D				L617	,					
Jonan	Meguro	E	I	M231				M215				U123
Jonan	Meguro	F					0617				V617	
Jonan	Meguro	G			P2	15						W215
Jonan	Setagaya	Н		1	Not sc	hedul	ed					
, saitama	saitama	I		Q123			1	R123	3			
saitama	saitama	J				S123	3					

#### Adjustment flow

- 1. Initial rotation (as shown in the image on the left)
- 2. Provisional fitting of a list of unassigned sites with the rotation schedule
- **3. Coordination with carpenters**
- 4. Review the possibility of moving the completion date up/down and readjusting the timeline
- 5. Forecast joint losses more than 2 months ahead
- 6. Visualize the number of carpenters that need to be adjusted

#### **Effect**

- Reduction in the number of days required to complete the wooden construction process
- Reduction of carpenters' unfilled schedule
- Beneficial to continual transactions





#### **Social Issues around Housing Purchases**

- House price growth of the major cities of the world accelerated
- Affordability continues to worsen.



Rising condominium prices in central Tokyo

Changes in the average price for new condominiums in Tokyo's 23 wards and average price for OHD's single-family homes (built-for-sale house)



Source: "Condominium Market Trend in Greater Tokyo Area" by the Real Estate Economic Institute Co., Ltd. Fiscal years: Condominium prices are on a calendar-year basis. Prices for our homes are for the Oct–Sep period.



#### **Social Issues around Housing Purchases**

Trends in double-income households/households

Double-income households account for 70% of the total



Source: "White Paper on Gender Equality 2020", Cabinet Office, Government of Japan Labor force survey, the Ministry of Internal Affairs and Communications Many of the houses are over 40 years old and obsolete

#### Building stock of wooden single-family homes by construction period



Sources: "Housing and Land Survey in 2018" by the Ministry of Internal Affairs and Communications



## **Contribution to SDGs through business activities**

**01** Affordable housing supply in great locations



# **02** Town development for younger generations

Percentage of our single-family home buyers by age\*



- Effective use of limited premises
- Total floor space secured by building three stories
- Comfortable living space even in a compact size realized by know-how and technical capabilities based on our experience
- Easy to change specifications to suit lifestyles, such as adding a workspace

- Older homes tend to be lived in by elderly residents
- 90% of purchasers are in their 20–40s.
- Contributing to revitalization of local communities
- Locations in central Tokyo close to stations contribute to the continued employment of women in dual-earner/child-rearing households

# **03** Compact wooden houses with low environmental burden



- Thermal insulation performance equivalent to the highest grade 4
- Providing comfortable living as well as contributing to decarbonization
- Resistance against disasters (earthquakes, fires, etc.) can be improved by rebuilding old houses
- Compared with large-scale development such as earthworks, the impact on nature from wooden construction in residential areas is minimal

<sup>\*</sup> Ages of householders of our customers that contracted from January to December 2019.



## (Practical Example 1) Participation in the UN Global Compact



- We signed the UN Global Compact in February 2022, and contribute to the realization of a sustainable society.
- We support the ten principles in the four areas of Human Rights, Labor, Environment, and Anti-Corruption as UNGC signatories.
  The Ten Principles of the UN Global Compact



#### UNGC

The world's largest sustainability initiatives to build a healthy global society that the United Nations and the private sector (business and institutions) join hands.

Human Bights	Principle 1	Businesses should support and respect the protection of internationally proclaimed human rights; and				
Human Rights	Principle 2	make sure that they are not complicit in human rights abuses.				
	Principle 3	Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;				
Labour	Principle 4	the elimination of all forms of forced and compulsory labour;				
	Principle 5	the effective abolition of child labour; and				
	Principle 6	the elimination of discrimination in respect of employment and occupation.				
	Principle 7	Businesses should support a precautionary approach to environmental challenges;				
Environment	Principle 8	undertake initiatives to promote greater environmental responsibility; and				
	Principle 9	encourage the development and diffusion of environmentally friendly technologies.				
Anti-Corruption	Principle 10	Businesses should work against corruption in all its forms, including extortion and bribery.				

The UN Global Compact : <u>https://www.unglobalcompact.org/</u> Global Compact Network Japan: <u>https://www.ungcjn.org/</u>



### (Practical Example 2) **OPEN Career Design System**



Created environment to enable diverse personnel to unleash their potential, supporting long-term career design

Overview of the system:

- <u>A minimum of 2 hours of working per day is allowed while keeping the same position</u>
- Extensive benefits (available in combination)
  - 1) Subsidy of <u>up to 300,000 yen per month</u> for babysitting payment as a support for worklife balance
  - 2) Allowance of <u>20,000 yen per month</u> to support early return to the workplace(to be paid to all associates across the board who return from childcare leave when their child is under one year old until the child turns two years old)
  - ⇒ Support for continued career while raising children

OPEN Career Design

#### OPEN HOUSE GROUP

## (Practical Example 3) Support for the para-athlete Mr. Kosuda



- Three-way athlete active in track and field, snowboarding, and working for our company
- Selected for two Olympic Games in 6 months



## Name of athlete: Junta Kosuda

Game events	100 m, long jump, snowboarding
Class	T63 (right thigh amputation)



#### Most recent results

- The Tokyo 2020 Paralympic Games(2021)
   Men's long jump: 7th place / new personal best
- 「World Para Snowboard Competition (Pyha 2022 WPSB World Cup)」Cup)」
- The Beijing 2022 Winter Paralympic Games (provisional offer for the national team)



#### To realize a sustainable society

Identified key issues (materiality) based on the level of interest of stakeholders and the priorities to the Company.

ESG	Key Issues	Initiatives
Environment	Environmental conservation	<ul> <li>Support for TCFD</li> <li>Established the Japan Wood Housing Association</li> <li>Open House Forest</li> </ul>
	Product safety and security Promoting customer satisfaction	Build and strengthen the system for promoting customer satisfaction
	Talent development	<ul> <li>Raising the starting salaries of new graduates</li> <li>Utilization of a diverse workforce</li> </ul>
Social	Work-style reforms	<ul> <li>Enhance productivity utilizing IT</li> <li>Support for using childcare facilities and support system for balancing work and child rearing</li> <li>Consultation desk to support women's empowerment and work-life balance</li> </ul>
	Supply Chain Management	Share sustainability guidelines with business partners
<b>Governance</b> Compliance		<ul> <li>Participation in the U.N. Global Compact</li> <li>Strengthening the audit system</li> <li>Invite female talent to join the board as an external director and a corporate auditor</li> </ul>



https://openhouse-group.co.jp/ir/en/

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